To promote the development of the U.S. Army Heritage and Education Center and its programs and to enhance the Center’s ability to inform and educate the American public on the Soldier’s and the U.S. Army’s roles in our nation’s history.

We have a vision that the U.S. Army Heritage and Education Center will become the premier center for U.S. Army heritage focused on research, education and interpretation.
A significant milestone in the Army Heritage Center Foundation’s efforts over the past decade to expand the campus was realized this year as construction of Phase One of the Visitor and Education Center was completed in June 2010. In September, Secretary of the Army John M. McHugh graciously accepted the building as “an enduring tribute to the courage, dedication and sacrifice of generations of Army men and women in service to our Nation.”

The completion of Phase One of the Visitor and Education Center allows the U.S. Army Heritage and Education Center to meet those essential tasks that Secretary of the Army Thomas White and the Army leadership gave to the new organization in October 2001, to “more fully communicate its invaluable holdings to the United States Army and the American people.” Today, the U.S. Army has a campus that communicates the “priceless inheritance” contained in the collection “through a combination of accessible archives, an engaging educational facility and a first-class museum.”

The Foundation, its members, and all our donors—private, corporate and especially the Commonwealth of Pennsylvania—should be proud of this accomplishment. Your support has allowed the U.S. Army Heritage and Education Center to become a center of excellence for Army history. The Army Leadership recognized the staff’s excellence for their efforts outfitting the exhibits of the Pentagon Hallways that opened in December 2009 and the Library of Congress now recognized the U.S. Army Heritage and Education Center’s library staff as the nation’s subject matter experts for the classification and cataloging of military history materials and a key member of its Subject Authority Cooperative Program and Name Authority Cooperative Program. Finally, Mr. John Kurash, the Center’s audio-visual curator, has now received his fourth award recognizing his short videos in support of exhibits.

The Foundation’s programs also continue to grow, and I would ask that you read the reports that describe our education and development programs. You should be most proud of our intern program and our management of the National History Day in Pennsylvania. Both these efforts seek to promote historical awareness and excellence in young students.

However, we have much left to accomplish. The Foundation staff is now planning to provide for services that will support the many visitors we expect—92,000 visitors in 2010 and more than 100,000 expected in 2011. We will continue to seek funds to construct, in the near term, Phase Two of the Visitor and Education Center. Phase Two will provide an additional exhibit gallery, two multipurpose rooms, as well as enhanced visitor services that will allow the Center to support larger educational programs and veteran reunions. As the Foundation looks to the future, we will work with the Army to construct the Heritage Center that will house the larger exhibit galleries and interpretive displays. We will continue to need your support to reach these goals.

See you this coming September 30th at our 4th Annual Membership Dinner, and at the many events and programs that are now occurring on the campus of the U.S. Army Heritage and Education Center.
The Foundation would like to highlight some of the programs and accomplishments of the U.S. Army Heritage and Education Center in CY2010 that helped Honor Soldiers and their Families, Preserve their memories, and Educate the Army and the Public.

☆ On site displays including:
  - The Army’s Last Five Star General: Omar N. Bradley
  - Army Heritage Trail
  - M109 Exhibit
  - Cold War Exhibit
☆ More than 91,000 on site visitors including more than 9,000 students on academic field trips. This is an increase of 18,000 from 2009 and a 47 percent increase from 2008.
☆ More than 23,000 attended the two outdoor living history events conducted at the Center.

☆ Thirty-two (32) lecture programs.
☆ Seventy (70) programs that promoted Officer-ship and Army Professionalism through leader development training, staff rides and educa-tional materials.
☆ Weekly history column on the Army homepage promoting Army heritage.
☆ Responded to more than 11,500 unofficial inquiries.
☆ Saved the Army more than $20 million in three lawsuits involving environmental contamina-tion lawsuits at former military installations.
☆ Developed 12 museum exhibits in Carlisle, Philadelphia and Baltimore that were viewed by more than 100,000 visitors.
☆ Developed historical displays for use at the U.S. Capital and Pentagon.
☆ Co-chair of the Cumberland Valley Civil War 150th (Commemoration) Committee.

WHAT TO EXPECT IN 2011

The Foundation’s efforts in 2011 will be focused again on four major areas. The first is the de-velopment of the in-house capabilities to the management of a museum store and a researcher-for-hire program. These efforts are designed to provide a small funding stream to benefit the Center and to provide revenue to support Foundation operations. The second is working with the Carlisle Barracks Morale, Welfare and Recreation program to develop a partnership that provides food service and catering support capabilities at the Visitor and Education Cen-ter. Third, the Foundation seeks to continue to sustain its educational programs, especially its intern program and support to National History Day in PA. Finally, the Foundation will initiate its capital campaign that will sup-port construction of the second phase of the Visitor and Education Center.
Visitation to U.S. Army Heritage and Education Center

- 2006
- 2007
- 2008
- 2009
- 2010
- 2011 projected

- 20,000
- 40,000
- 60,000
- 80,000
- 100,000
In 2010, your gift advanced the Army Heritage Center Foundation's efforts to expand the facilities and programs at the USAHEC campus. Your support enables future generations to gain a deeper appreciation for the role our Soldiers have played and continue to play in the preservation of American democracy by “Telling the Army Story…one Soldier at a time” through Soldiers’ personal artifacts, letters, diaries, memoirs, and photographs. We truly appreciate your financial support of our mission, and you may be justifiably proud of your contribution to this noble effort to honor American Soldiers and their sacrifices.

Thanks to your support, we completed the Voices of the Past Speak to the Future capital campaign and completed construction of Phase One of the Visitor and Education Center. In fact, our supporters helped us accomplish many goals to include expanding our support to the U.S. Army Heritage and Education Center, beginning a pilot Veterans Oral History Project; managing another successful statewide National History Day contest; growing our membership more than 400 percent; releasing a new website rich with educational content and convenient for making secure online donations; and hosting an acclaimed Membership Dinner Gala and Silent Auction that included a performance by the Old Guard Fife and Drum Corps.

Foundation Membership and Development Program

The Foundation’s development program grew at an unexpected rate last year thanks to the commitment of wonderful and selfless donors like you! In 2010, the Foundation raised public donations to fund construction and outreach, managed the construction project, and conducted innovative education programs. The membership program continued to expand even faster than the previous year in large part thanks to our continued partnership with Members1st Federal Credit Union, which promotes Foundation membership. The Foundation membership roster more than tripled in 2010 from 638 to 1,738. Your memberships provided critical support to Foundation activities and programs. A complete membership roster for 2010, less Recruit Members, is appended to this report.

To recognize the contributions of its members and to honor those that have contributed to the development of the Center, the Foundation held its Third Annual Membership Dinner and Silent Auction in September. Attendance totaled over 280 people, and the event raised $134,000 to support Foundation operations.

In 2010 more than $300,000 in memberships, gifts and pledge payments came from individuals, businesses, foundations and veterans associations. Included in this figure, the Foundation received $17,000 from a Cumberland Valley Visitors Bureau grant to support the advertising of Army Heritage Days in 2011, and a $175,000 in-kind grant from Booz Allen Hamilton to support development of public service announcements (PSA). A list of all contributors for 2010 is included in this report.

To improve outreach, marketing and development programs, the Foundation was awarded a Google AdWords grant valued at up to $10,000 per month to drive online traffic to www.armyheritage.org. We have also distributed PSAs about USAHEC to Armed Forces Radio and TV Station, the Pentagon Channel, and innumerable broadcast stations nationwide.
<table>
<thead>
<tr>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>32</td>
<td>Free Programs Offered at USAHEC: Including two outdoor living history events, four Kleber Readings, 12 Perspectives in Military History</td>
</tr>
<tr>
<td>283</td>
<td>Members and guests attended Annual Membership Dinner</td>
</tr>
<tr>
<td>831</td>
<td>Students attended National History Day in PA</td>
</tr>
<tr>
<td>1,738</td>
<td>Members of Army Heritage Center Foundation</td>
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<tr>
<td>37,000</td>
<td>Square-foot Phase I of Visitor and Education Center constructed</td>
</tr>
<tr>
<td>91,000</td>
<td>Visitors to the USAHEC</td>
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<tr>
<td>3,526,315</td>
<td>Dollars in revenue</td>
</tr>
<tr>
<td>78,000,000</td>
<td>Projected total dollars that will be invested in USAHEC when campus is completed</td>
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</table>
The Foundation’s Education Department experienced an exciting, but rewarding, 2010. Most significantly, the department continued to coordinate National History Day in Pennsylvania, a year-long program of historical research and exploration for students in grades 6-12. In May 2010, 831 students and their teachers and family members attended the state contest at Millersville University. The judges selected fifty-nine (59) students to advance to the national contest at the University of Maryland, College Park, in June. Of those 59, 18 obtained national recognition, including Colin McCarthy who received The History Channel Award for Outstanding Entry in the Senior Division.

The Department’s internship program provided research and professional experience opportunities to five high-school and five college or post-grad interns who assisted in the development of new educational materials for the Foundation’s website, organization and planning for National History Day in Pennsylvania and other educational programs.

New initiatives include an integrated framework for the educational materials on the website. The intent of the framework is to provide students and teachers with primary sources from the USAHEC collection as well as the necessary secondary sources to place these Soldier’s stories in the proper historic context.

The Foundation also launched the Voices of the Past Speak to the Future Veterans’ Oral History Program to train students to interview Veteran’s and collect their oral histories. Forty students attended a day-long training session in the World War II barracks area of the Army Heritage Trail that included a briefing on program methods and expectations, meetings with veterans, and a meal of MREs served in the World War II mess hall.

The Foundation supported USA-HEC activities by offering Act 48 Professional Development Credits for Pennsylvania teachers attending the Perspectives in Military History lectures and Brooks E. Kleber Memorial Readings, the Market at Washingtonburg, and Army Heritage Days.

The Foundation again supported the Russell F. Weigley Award at Temple University’s annual Barnes Club Conference. Matthew Cheser from the University of Maryland received first place for his paper “The Many Deaths of General Braddock: Remembering Braddock, Washington, and Fawcett at the Battle of the Monongahela, 1755-1855”. Ohio University’s Gerald F. Goodwin received honorable mention for his paper “You’re the same as us: African-American Soldiers and the Vietnamese.”

The 2010 Robert L. and Robert C. Ruth Fellowship was awarded to Martin Clemis of Temple University. Mr. Clemis used the opportunity to conduct research on the Vietnam War.
As the Foundation has continually stressed, the development of the U.S. Army Heritage and Education Center could not have occurred without the support of the Commonwealth of Pennsylvania, Cumberland County, and our local municipalities. As of the end of Calendar Year 2010, they have contributed more than $18 million in land and other financial resources.

This support has assisted our efforts to plan for the development of the U.S. Army Heritage and Education Center, sustained the Foundation’s efforts to promote the campus and provided critical support as we constructed Phase One of the Visitor and Education Center. As we prepare for the future, support is expected to end. The Foundation wishes to thank our elected officials for their support.

We also wish to thank the U.S. Army, the American public and their elected representatives for their support of the Center. The federal staff at the U.S. Army Heritage and Education Center continues to receive outstanding support from their leadership and this support allows for the many free, public programs. Additionally, the construction of the federally-funded Conservation/Museum Support Facility continues and without their support this facility, that will provide unique document and artifact conservation capabilities for the Army, would not have occurred.

As the Foundation works to expand the campus and its programs, we will need our non-governmental supporters to help us continue our efforts to build a campus dedicated to “Telling the Army Story . . . one Soldier at a time.”

GOVERNOR
ED RENDELL

“We were very happy to be able to help with the expansion of the Center. The Foundation plays an important role in reminding people just what our military has meant to this country, and how important it is as we look toward the future.”

CONGRESSMAN
TODD PLATTS

“USAHEC is a true asset for our nation in telling the story of the American soldier and serving as a wonderful education resource for many Americans”
## Revenues and Other Support

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<th>2009</th>
<th>2010</th>
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<td>Contributions</td>
<td>70,115</td>
<td>160,336</td>
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<td>Memberships</td>
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<td>Campaign Contributions</td>
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<td>Grants</td>
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<td>Hotel Tax Revenue</td>
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<td>Interest Income</td>
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<td>Other Income</td>
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<td>256,905</td>
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<td>Change in Value of Trusts Held by Others</td>
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<td>1,407</td>
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<td><strong>Total Revenues and Other Support</strong></td>
<td><strong>$ 3,572,257</strong></td>
<td><strong>$ 7,789,353</strong></td>
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## Expenses

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<th>2009</th>
<th>2010</th>
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<tr>
<td>Advertising</td>
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<td>Automobile</td>
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<td>Bad Debts</td>
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<td>Conferences and Meetings</td>
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<td>Contract Services</td>
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<td>Contribution to U.S. Army</td>
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<td>Depreciation</td>
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<td>Donor/Member Fulfillment</td>
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<td>Dues and Subscriptions</td>
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<td>Equipment Rental</td>
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<td>Interest</td>
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<td>Licenses and Permits</td>
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<td>Miscellaneous</td>
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<td>Postage and Printing</td>
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<td>Preconstruction Financing</td>
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<td>Professional Fees</td>
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<td>Promotional</td>
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<td>Salaries and Payroll</td>
<td>279,428</td>
<td>315,040</td>
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<td>Supplies</td>
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<td>11,813</td>
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<td>Support to AHEC</td>
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<tr>
<td>Training</td>
<td>1,567</td>
<td>1,301</td>
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<tr>
<td>Travel and Entertainment</td>
<td>5,077</td>
<td>3,615</td>
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<tr>
<td>Utilities</td>
<td>3,592</td>
<td>14,762</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$ 679,187</strong></td>
<td><strong>$ 11,924,262</strong></td>
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Note: In CY 2010, the Foundation Board of Directors changed accounting firms to provide for a fresh assessment of the Foundation's accounts and internal controls.
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Andrew Miller and Angela Strock
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Friday, September 30

The Foundation’s Fourth Annual Membership Dinner and Silent Auction

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