to me, was in a state of nearly physical and mental collapse, due to his extraordinary efforts and personal exposure since April 18. He had worked fifty consecutive hours without sleep, and many of the officers and men were in a hardly less exhausted state.

EXISTENT CONDITIONS.

The existent conditions in San Francisco were of the most appalling character. While incapable of satisfactory description or adequate expression, yet roughly summarized they were as follows: On April 18 this was a city of 500,000 inhabitants, the commercial emporium of the Pacific coast, a great industrial and manufacturing center, adorned with magnificent buildings, equipped with extensive local transportation, provided with the most modern sanitary appliances, and having an abundant water supply. On April 21 these triumphs of human effort, this center of civilization, had become a scene of indescribable desolation, more than 200,000 residents having fled from the burnt district alone, leaving several hundred dead under its smoldering ashes. The entire community of 450,000, deprived of all modern conveniences and necessities, had, in forty-eight hours, not only been relegated to conditions of primitive life, but were also hampered by ruins and débris. Its entire business districts and adjacent territory had been ravaged by fire. The burnt area covered 3,400 acres, as against 2,100 in Chicago and 50 in Boston. Of the 261 miles of electric and cable railways not a mile was in operation. While probably 1,500 teams were uninjured, yet, as a whole, they had been withdrawn with the refugees to the outlying districts. Practically all travel had to be on foot, the few automobiles having been impressed by the authorities. The intricate masses of iron, brick, and débris were supplemented in the unburned area by fallen buildings and chimneys, which made all travel circuitous and extremely difficult. The city telephone system was interrupted; every telegraph office and station had been destroyed. All the banks, deposit vaults, and trust buildings were in ruins. Not a hotel of note or importance was left standing. The great apartment houses had vanished. Of the thousands of wholesale and large retail establishments scarce half a dozen were saved, and these in remote districts. Even buildings spared by the fire were damaged as to chimneys, so that all food of the entire city was cooked over camp fires in the open streets.

Two hundred and twenty-five thousand people were not only homeless, losing all real and personal property, but also were deprived of their means of present sustenance and future livelihood. Food, water, shelter, clothing, medicines, and sewerage were all lacking. Failing even for drinking purposes, water had to be brought long distances. Every large bakery was destroyed or interrupted. While milk and country produce were plentiful in the suburbs, local transportation was entirely interrupted so that even people of great wealth could obtain food only by charity or public relief. In short, all those things, which are deemed essential to the support, comfort, and decency of a well-ordered life were destroyed or wanting.

The quarter of a million people driven into the streets by the flames escaped as a rule only with the clothing they wore. Thousands upon thousands had fled to the open country, but tens of thousands upon tens of thousands remained in the parks, generally in stupor or exhaustion after days of terror and struggle.

The only undisturbed and thoroughly equipped organization in San Francisco was the military forces of the Regular Army, which was just receiving welcome relief work from the Navy. The National Guard of California, prompt and eager to perform its duties, had come, bringing many members distressed by afflictions or losses, while others had saved only the clothing in which they paraded. The San Francisco firemen, noted for their efficient esprit de corps, were exhausted by continuous toil, overwhelmed by the enormous fire areas; many were destitute as to clothing and harassed by personal or domestic afflictions. The police department had similarly suffered from burned houses, scattered families, excessive hours of duty, and unusual physical exertions.

In the interests of harmony the city had been divided into three districts, one guarded by the police, the second controlled by the National Guard of California, while the third and largest area, assigned to the division commander, was under the protection of the United States Army, Navy, and Marines.

There were still in force rigid regulations as to freedom of personal action, which the fearful conditions of earthquake and fire had rendered necessary for the protection of property and the conservation of the public interests. From Oakland no one was permitted to enter San Francisco except on a written pass granted by authority of the Governor of California. Sharp restrictions had been imposed in many respects in San Francisco, where travel, particularly after dark, was dangerous, owing to numerous guards—civil, municipal, State, and national.

CASUALTIES.

Of deaths and injuries from earthquake and fire, which were enormously exaggerated in current dispatches, the roll, including all bodies discovered and those who have since died of injuries, is as follows: San Francisco, 304 known; 194 unknown (largely bodies recovered from the ruins in the burnt district); in addition 415 were seriously injured. In Santa Rosa there were 64 deaths and 51 seriously injured; in San Jose, 21 deaths and 10 seriously injured; and at Agnew's Asylum, near San Jose, 81 deaths.

INITIATIVE MEASURES.

My judgment considered as of primary importance the fostering of personal action by the restoration of normal conditions as rapidly and as completely as possible. Recognizing that, apart from its protection of Federal buildings, the army was in performance of nonmilitary duties, my instructions and directions all tended to its complete subordination to the civil power and to urgent public needs, from which policy the slightest deviation was never sanctioned.

In treating the army as an adjunct to the civil authorities instructions were issued to immediately remove all military restrictions on the movements of peaceful individuals, and the military pass system was immediately abolished. It was impressed upon officers and men that the force was in the nature of posse comitatus for the maintenance of public order, and that consequently the proclamations and municipal orders of the Mayor should be strictly observed. Impression of laborers, destruction of property, and the seizing of automobiles, clothing, or food was strictly prohibited.