

2015 ANNUAL REPORT



Army Heritage Center
Foundation

*Telling the Army Story...
one **Soldier** at a time*



MISSION

To promote the development of the U.S. Army Heritage and Education Center (USAHEC) and its programs and to sustain and enhance the Center's ability to inform and educate the American public on the contributions of Soldiers and the U.S. Army to our Nation.

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BOARD CHAIR'S MESSAGE



Your sustained support has allowed the Army Heritage Center Foundation to work with our partners – the U.S. Army; our local, county, and state governments, and our donors – to build, promote, and enhance the programs of the U.S. Army Heritage and Education Center (USAHEC). Our success is a product of the many donors and supporters that we have had in the past and continue to have today. On behalf of the Board of Directors of the Army Heritage Center Foundation and the Foundation staff, I want to express our appreciation for your sustained support.

In 2015, your financial support allowed us to build on our past success and continue to grow USAHEC. Most significantly, on November 23, 2015, we broke ground on a \$2.25 million expansion of the Visitor and Education Center. This expansion will provide USAHEC an additional gallery and improved facilities to support special programs, Veterans' reunions, and other educational activities. We understand from the USAHEC staff that the first exhibit in the new gallery will help them commemorate our involvement in WWI while allowing their continued effort to honor our Soldiers who fought in Vietnam in the *Soldier Experience Gallery*.

The Foundation's purpose is to help the Army in "Telling of the Army Story . . . One Soldier at a time.®" With your support, we best provide that assistance by enhancing the public's knowledge of USAHEC and working to build visitation to the campus. As we have in the past, the Foundation continued to promote USAHEC in print and electronic media, as both an educational resource and a tourist destination. The Foundation purchased advertisements in regional tourism publications and assisted USAHEC staff gain regional news coverage of programs and events. In addition, the Foundation continued to expand our electronic footprint on Facebook and Twitter, and for the first time purchased video advertisement opportunities at regional airports and at selected NASCAR races.

The Foundation also continued to assist USAHEC enhance its collections and programs. We facilitated improvements in the library, archival, and artifact collections by coordinating the donation of more than 155 collections during the year. However, the most public and most visible program support was the Foundation's efforts to coordinate the showing of several films at the Center. In cooperation with the AUSA-sponsored Strategic Art Film Series, the Foundation facilitated the public showing of *55 Days at Peking* and in cooperation with the Army War College Foundation and WITF Public Radio and Television, USAHEC showed Rory Kennedy's documentary *The Last Days of Vietnam*. Finally, in partnership with Fire Squad Outreach For Films, the Foundation brought to the Center the film *Kilo Two Bravo* that showcased the British experience in Afghanistan.

Our Education Department also continued to refine their programs to support teacher and student education and to enhance outreach with Veterans. As I said last year, their efforts are critical for we need our citizens to appreciate past challenges and successes of our Soldiers and

families. They continued their quarterly teacher workshops and most significantly their management of the State-wide National History Day in PA program. In 2015, with some Commonwealth of Pennsylvania support, they reintroduced the National History Day program into an underserved region of the state. They refined their oral history program that promoted oral histories of Veterans by regional high school students, reducing the size of the program, but requiring participants to use more primary source materials at USAHEC. Finally, in partnership with one of the local newspapers, the Foundation began writing a bi-monthly series of articles based upon oral histories of Vietnam War Veterans.

We need your continued support to expand a campus dedicated to honoring our Soldiers, preserving their memories, and educating the Army and the public of our Nation's history and the Soldiers' and Army's role in shaping our history. Please be as generous as you can. But most importantly, thanks for your support, and please visit USAHEC and see what you have helped create.

Robert H. Scales, Jr., Ph.D.
Major General, USA Retired

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Or Online at www.armyheritage.org

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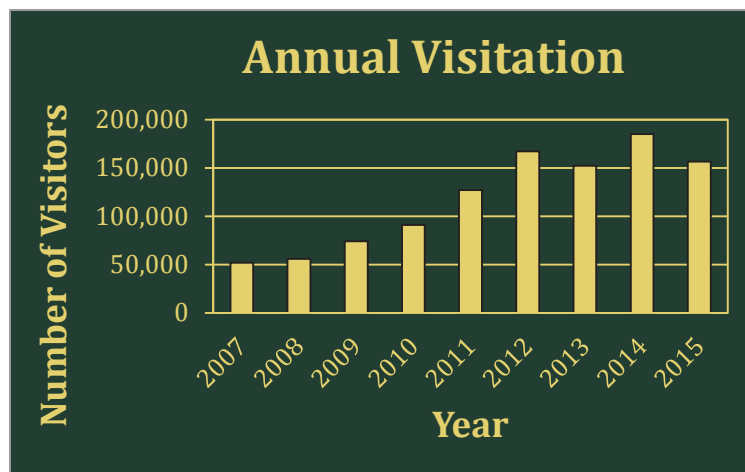
When you shop online through Amazon Smile, you can select the Foundation to be a recipient of a donation from Amazon.



USAHEC PROGRAMS

The Foundation would like to highlight some of the 2015 programs and accomplishments of the U.S. Army Heritage and Education Center (USAHEC) that help to **Honor** Soldiers and their Families, **Preserve** their memories, and **Educate** the Army and the American public.

- Onsite displays and exhibits include:
 - *Treasures of USAHEC*
 - The *Soldier Experience Gallery*, including *Courage, Commitment, and Fear: The American Soldier in the Vietnam War*
 - Exhibits in the General of the Army Omar N. Bradley Memorial Art Gallery
 - Nina Talbot's *VETERANS* – Guest civilian artist
 - *Cook Pot and Palette: The World War II Artwork of Sergeant Angelo Gepponi, 77th Infantry Division, 305th Field Artillery*
 - *Understanding War Through Imagery: The Civil War in American Memory*
 - The Army Heritage Trail
- Army Heritage Days
- H-STEM educational signage on Army Heritage Trail (in coordination with the Foundation)
- Academic field trips for more than 2,500 students
- 2,500 onsite researchers and 3,000 offsite research requests
- Visitation exceeded 156,000; Total visitation since opening exceeded 1,060,000
- More than 50 lectures, staff rides, and programs that promoted Officership and Army Professionalism.
- Support to Civil War 150th Commemoration
- Public Showing of *Last Days in Vietnam* and *Kilo Two Bravo* (in coordination with the Foundation)



If you have visited USAHEC, please rate your experience on [TripAdvisor.com](https://www.tripadvisor.com).

2015 DEVELOPMENT HIGHLIGHTS

VEC EXPANSION

November 23, 2015, was an exceptionally proud day for the Army Heritage Center Foundation and our supporters, as we ceremoniously broke ground on the expansion of the Visitor and Education Center.

Helping us to commemorate your historic accomplishment were Pennsylvania's Lieutenant Governor Michael J. Stack III and U.S. Army War College Commandant, MG William E. Rapp, who emphasized USAHEC's vital role in preserving the Army's heritage and the potential this project and future developments offer the region, the Commonwealth, and the Nation. Local elected officials, members of our Veteran community, and campaign supporters also took part in the Foundation's groundbreaking ceremony.

Earth movers and construction crews did not arrive on-site until 2016 to begin work on the 7,500 square-foot expansion. The new addition—recognized as the “***The Hall of the American Soldier***”—will include a new exhibit gallery; a multipurpose venue for special events, educational programs, and Veterans' reunions; and increase Café Cumberland's capacity. The project is expected to be completed by August 2016.



Pennsylvania Lieutenant Governor Michael J. Stack III speaking at the Groundbreaking

This project would not have been possible without you. Thanks to your support and additional grants received in 2015 from the **Land O'Lakes Foundation** and **Tawani Foundation**, we were able to execute the next phase in USAHEC's remarkable progression from research library to the only historical organization in the DoD accredited as a Smithsonian Affiliate!

OTHER ENHANCEMENT ACTIVITIES

While VEC expansion certainly dominated the Foundation's attention in 2015, additional enhancement projects aimed at improving USAHEC's capabilities were also initiated in 2015.

For years, the former entrance lobby in Ridgway Hall has served no meaningful function other than as a pedestrian thoroughfare to the Reading Room. Last year, the Foundation proposed to renovate that space to give USAHEC the ability to use that area for future exhibits and special events. With a grant from the **Josiah W. & Bessie H. Kline Foundation, Inc.**, the Foundation secured permission from the Army to execute the project and worked with USAHEC to identify their specific needs. Work on the lobby renovation is planned to commence before VEC expansion is complete to save time and resources. USAHEC is currently developing a Current Operations exhibit that will be installed in the lobby once renovations are complete.

Another example of the Foundation's efforts to improve USAHEC's educational potential last year was our work to develop a Korean War focused art exhibit through a partnership with **The Richard C. von Hess Foundation**.



Image drawn by John A. Cook

Mr. von Hess, a graduate of the Philadelphia College of Art (now The University of the Arts), served in the U.S. Army during the Korean War before moving to Lancaster, PA to work for Armstrong World Industries as an art director in the Graphics Art Department. The foundation he established before his death in 1998 is committed to strengthening the visual arts.

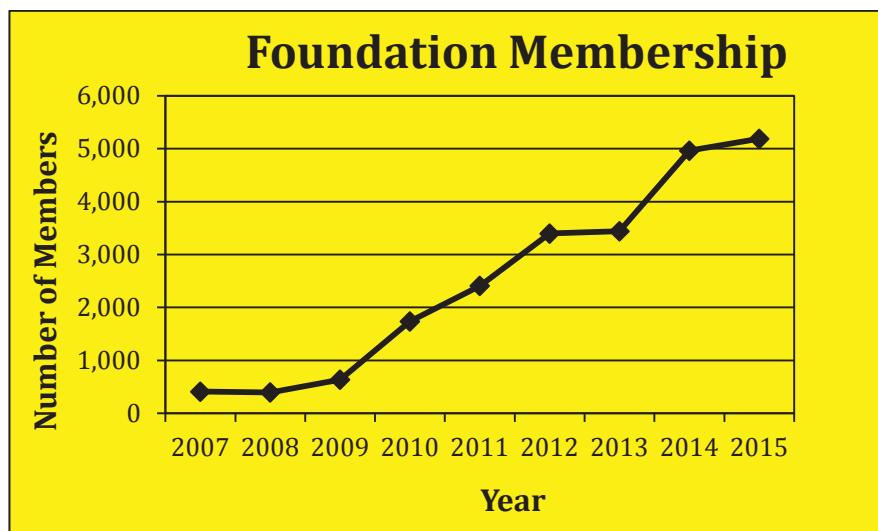
With USAHEC's support, the Foundation identified a collection of previously un-cataloged pencil sketches donated by Korean War veteran John A. Cook. Cook, an accomplished artist and former faculty member in Penn State's Art Department, suffered from the enduring effects of PTSD and coped with the stress by producing vivid portrayals of his haunting memories of combat. His works convey the hellish nature of war and the conditions faced by American Soldiers on the Korean peninsula.

With a grant from the von Hess Foundation, we brought in Allie Stabile, an art history student, to catalog, preserve, and curate an exhibit of Mr. Cook's sketches. The exhibit will debut in June 2016 in the *General of the Army Omar N. Bradley Memorial Art Gallery* in USAHEC's Ridgway Hall.

MEMBERSHIP

Our Membership program continued to provide a dependable source of support for the Foundation's mission and programs. Thanks largely to our continued partnership with **Members 1st Federal Credit Union** and the enlistment of new *GI (lifetime)* members, the Foundation collected nearly \$80,000 in dues last year. Membership in the *Recruits* category rose to an unprecedented 4,996 members in 2015 while members among the *Minuteman* to *Doughboy* categories remained stable from 2014.

Thank you again for your membership in the Army Heritage Center Foundation. You are our strongest allies and most visible advocates for the continued development of the U.S. Army Heritage and Education Center. As a gesture of our appreciation, we have recognized each of our 2015 members, less *Recruits*, in the back of this report.



SPECIAL EVENTS

Last year, the Foundation hosted two unforgettable special events at USAHEC. In June, the Foundation hosted the region's 240th *Army Birthday* and in November, we held our annual *Recognition Dinner & Silent Auction*.

Traditionally, the Foundation emphasizes a unique theme or special commemoration as part of the *Army Birthday* program. In 2015, we used the Army's memorable "Be All You Can Be" recruiting pitch from the 1980s and 90s as our central theme. Guests were able to meet the slogan's creator and got to see the original design concept on display in USAHEC's Ridgway Hall.



Mr. Earl Carter and MG (R) Robert Scales holding the original "Be All You Can Be" Slogan concept sheet

Dr. Lewis Sorley gave an informative presentation about the Army's uninspiring marketing campaign of the 1970s and their attempts to improve their recruiting strategy before introducing **Mr. Earl Carter**, the man who created the "Be All You Can Be" motto that was used for two decades while the Army transitioned into an all-volunteer force.

Mr. Carter, an Army veteran himself, came up with the famous "Be All You Can Be" phrase while working as a senior copywriter for N.W. Ayer & Son, the agency contracted by General Max Thurman to create a new advertising campaign for the U.S. Army. Mr. Carter spoke about his inspirations and what it meant to work on the project.

During our annual *Recognition Dinner & Silent Auction*, **COL (Ret.) Walter Marm, Jr.** was recognized as the Foundation's *Living Legend* while **Cavan McIntyre-Brewer** received the *Boots on the Ground Award*.



COL (R) Walter Marm, Jr., *Living Legend* Award Recipient



Cavan McIntyre-Brewer receiving the *Boots on the Ground Award* from Julie Barko-Germany

Colonel Marm, who served 30 years in the Army, received the Medal of Honor for his actions in 1965 during the Battle of Ia Drang. Cavan, a 14-year-old from Pennsylvania, was the 2015 *Military Child of the Year* for the Army and founder of "Socks for Vets," a charity that collects and distributes personal items to wounded warriors. Cavan is also involved with a "Pack Goat" project that uses goats to assist wounded veterans by carrying their equipment on hiking trips. Both of our honorees were recognized for their selfless service to our Nation and its Soldiers.

Thanks to all who attended or sponsored these memorable events.

ANNUAL FUNDRAISING PERFORMANCE

Overall, the Foundation received over \$500,000 in charitable gifts and donations in 2015. Add to that figure, the Commonwealth's commitment of a \$2,000,000 grant to support VEC expansion and you have a more complete picture of the Foundation's success last year in securing resources for USAHEC's development.

You were among the more than 550 individuals, companies, private foundations, and Veteran service organizations that contributed financially to the Foundation's mission last year. Our

donors represented 40 states and the District of Columbia—a wide sample that demonstrates USAHEC's status as a national organization.

Again, I thank you for your loyalty, generosity, and commitment to advancing the U.S. Army Heritage and Education Center.

Kristopher Ruth
Development Program Specialist

2015 EDUCATION DEPARTMENT HIGHLIGHTS

2015 was a year of continuity and change for the Education Department. We continued to develop our ongoing programs, developed new initiatives, and welcomed Rhonda Newton as our new Education Assistant in August.

The Foundation continued our sponsorship and management of the **National History Day in Pennsylvania** (NHD in PA) program. As a result of our efforts to enlist the support of the Commonwealth of Pennsylvania, the Department of Education provided funds for a contract to revitalize NHD in PA in a region of the state where the program had become dormant. The Foundation partnered with Central Intermediate Unit #10 to manage a regional program in Central PA that culminated in a regional contest in 2016.

Over 1,000 student, teachers, and parents attended the **2015 NHD in PA State Contest** at Millersville University. More than 100 historians, educators, and community members donated their time to judge or volunteer for the contest. Sixty outstanding students were selected to represent Pennsylvania at the National Contest in June at the University of Maryland at College Park. Of the 36 projects that went to nationals, 11 reached the final round. When the final results were announced, PA students had claimed three 2nd place wins and two 3rd place wins. All in all, PA students made up 2% of the students attending the contest, yet brought home over 9% of the medals, an outstanding achievement by any measure.



Campers secure an objective after a raid on the Army Heritage Trail. The requirement to maintain 360 degrees of security at all times during tactical exercises helps campers develop situational awareness and to pay attention to detail.

Eighteen campers attended the **Soldier Experience Living History Adventure Camp**. Campers spent a week at USAHEC on the Army Heritage Trail, where they ran through a curriculum based on the Army's training programs from the late Cold War period. Using the ARTEP manuals from the time, our staff developed a training program to teach campers how Soldiers prepare to meet the challenges that faced our nation. The campers practiced Infantry skills, ate MRE's, and participated in a mix of structured and unstructured drills designed to hone their ability to plan, lead, and work as a team. Popular activities included trench clearing, patrolling, and the free-form tactical game "capture the chicken", a variant of capture the flag.

The program included the addition of Counselors in Training (CITs). Frank Torres, a high school senior and JROTC cadet at Cedar Cliff High School, and Michael Hickey, a former camper, served as CITs and shared their knowledge of drill and ceremony and tactical drills. Both plan on returning in 2016.

The Foundation hosted six college and two high-school students through our **Schools-to-Career Internship Program**. Our interns provided critical program support for NHD in PA, and conducted research to support the development of new online resources.

With the support from our interns, we developed four new **Soldier Stories** for the Foundation website. Three of these stories support the 50th anniversary commemoration of the Vietnam War, and all help us fulfill our goal of “*Telling the Army Story ... One Soldier at a Time*”.

They are:

- Ruth Rappaport, a civilian Army librarian who initiated and oversaw the expansion of the Army’s library system in Vietnam from a tiny collection to theater-wide system that reached out to Soldiers in the field, throughout Vietnam.
- SP4 Bill Beck, a Soldier and artist who fought in the Battle of Ia Drang as a 22-year-old assistant machine-gunner and preserved his memory in sketches and paintings.
- LTC Terry Walters, who served as a brigade surgeon in Mogadishu, Somalia, during Operation Restore Hope.
- COL Benjamin Purcell, the highest ranking Army POW during the Vietnam War.

Tyler Bamford, a graduate student from Temple University, received the 2015 **Robert L. and Robert C. Ruth Fellowship**. Funded by Foundation board member Chris Gleason in honor of members of his family who served in the Army, the Fellowship provided funds to allow Mr. Bamford to spend three weeks at USAHEC studying the U.S. military attaches in Europe during the interwar period.

We continued to support the development of young history scholars through our support of the **Russell F. Weigley Award** for the best paper on military history at Temple University’s annual **Barnes Club Conference**. This year’s award went to Thomas A. Reinstein for his paper “The Way a Drunk Uses a Lamp Post: The Intelligence and the Bombing of North Vietnam”. We also recognized Kaete O’Connell with an honorable mention for her paper “Humanitarianism and the Meaning of Democracy in the Berlin Airlift”.

The **Veterans’ Oral History Project** moved forward with format changes mandated by new requirements from the Commonwealth of Pennsylvania regarding the supervision of minors. By year’s end, students had completed their first round of interviews at the Foundation offices and begun their research in preparation for their second interviews early in 2016. The new format provides opportunities for closer supervision, more in-depth research, and a more meaningful experience for both the students and the Veterans.

Education Director Jeff Hawks continued his appearances as a guest on ABC27’s **Good Day PA** program. Appearing during the Mid-State Memories segment, Jeff highlighted local history through the stories of Soldiers with ties to the South Central PA region, including: Women’s Airforce Service Pilot Evelyn Sharp, who died when her P-38 developed engine trouble and crashed on takeoff from New Cumberland; local residents and Medal of Honor recipients SFC Randy Shughart, SSG John Minnick, and PVT Jacob Cart; and USAHEC docent Joe Boslet, who served as an advisor in Vietnam. Jeff has been invited back for 2016, and will continue to appear as a regular guest on the show.

Jeffrey Hawks
Education Director

Financial Statement

Revenue and Other Support	2013	2014	2015
Contributions	304,340	314,058	281,869
Memberships	64,626	77,196	76,236
Campaign Contributions	45,680	30,754	146,600
Grants	23,842	500	39,600
Interest Income	814	835	767
Researchers for Hire	4,128	3,656	1,502
National History Day	54,096	91,820	91,068
Gift Shop Sales (Net)	57,564	82,337	72,561
Other Income	33,815	27,838	64,146
Change in Value of Trusts Held by Others	-2,130	-875	-5,733
Total Revenue and Other Support	\$586,775	\$628,119	\$768,722
Expenses	2013	2014	2015
Advertising	711	1,071	1,457
Automobile	5,030	5,389	4,966
Bank Fees	6,382	7,881	6,238
Conferences and Meetings	913	2,910	1,838
Contract Services	12,011	23,048	17,653
Contribution to U.S. Army	1,172,355	87,945	61,385
Depreciation	37,459	35,581	26,904
Donor/Member Fulfillment	33,921	18,545	29,287
Dues and Subscriptions	2,756	4,283	3,272
Employee Benefits	20,589	25,711	16,825
Equipment Rental	824	1,307	892
History Camp Expense			1,779
In-Kind Rent	36,432	36,432	36,432
Insurance	14,725	18,134	17,682
Interest	402	11	352
Licenses and Permits	4,124	4,318	4,027
Miscellaneous	3,390	4,380	3,953
National History Day ^{Note 1}	40,792	66,278	60,225
Support to Other Historical Activities	0	22,495	0
Payroll and Taxes	285,336	296,868	289,647
Postage and Printing	16,469	12,822	18,484
Professional Fees	7,521	6,842	5,608
Supplies	10,084	9,056	8,859
Training	1,631	827	874
Travel and Entertainment	3,334	1,849	5,618
Utilities	3,798	4,197	4,023
Total Expenses	\$1,720,989	\$698,180	\$628,280

Note 1: Does not include staff salary expenses, which are captured in payroll and taxes.

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