950 Soldiers Drive
Carlisle Barracks, PA 17013-5021
29 Oct 2010

MORALE

A <u>Working</u> Bibliography of MHI Sources

<u>**CONTENTS**</u>

<u>**GENERAL SOURCES**</u>

Bernstein, Robert. "Getting to the Fight: A Review of Physical and Emotional Problems Encountered in
    Moving Troops into Combat." AWC student paper, 1964. 50 p. Arch.

Bleda, Paul R., Gitter, George A., & D'Agostino, Ralph B. "Perceptions of Leader Attributes and
    Satisfaction with Military Life." Alexandria, VA: Army Research Institute, 1978. 16 p.
    UB210.B43.

Early, Gerald H. "The Regimental System and Esprit de Corps." Paper, AG School, 1971. 15 p.
    UB153.E2.

Griffith, James. "What Do the Soldiers Say?: Needed Ingredients for Determining Unit Readiness."
    <u>Armed Forces & Society</u> (Apr 2006): pp. 367-88. Per.

Kellett, Anthony. <u>Combat Motivation: The Behavior of Soldiers in Battle</u>. Boston: Kluwer-Nijhoff,
    1982. 362 p. U22,K43.

Knowlton, William A. "Morale: Crucial, But What Is It?" <u>Army</u> (Jun 1983): pp. 34-37 & 40. Per.

Kolditz, Thomas A. "Research in *In Extremis* Settings: Expanding the Critique of 'Why They Fight.'"
    <u>Armed Forces & Society</u> (Jul 2006): pp. 655-58. Per.

MacCoun, Robert J., Kier, Elizabeth, & Belkin, Aaron. "Does Social Cohesion Determine Motivation in
        Combat? An Old Question with an Old Answer." <u>Armed Forces & Society</u> (Jul 2006):
        pp. 646-54. Per.
                And critique article, Leonard Wong, "Combat Motivation in Today's Soldiers: U.S.
                Army War College Strategic Studies Institute," pp. 659-63.

Mason, Philip. "'They All Shall Equal Be...': Some Thoughts on Discipline and Morale." Reprinted
        from <u>Journal of the Royal United Service Institute (RUSI)</u> (Jun 1975) in <u>Military Review</u> (May
        1976): pp. 51-55. Per.

Perrett, Bryan. <u>At All Costs! Stories of Impossible Victories</u>. London: Arms & Armour, 1993. 221 p.
        D214.P46.
                Highly motivated forces win 11 battles.

"The Regimental System and Esprit de Corps." Typescript, n.d. 15 p. UB153.E2.

Wesbrook, Stephen D. <u>Political Training in the United States Army: A Reconsideration</u>. Columbus,
        OH: Mershon Center, OH State, 1979. 64 p. U716.W4.

Wood, C.E. <u>Mud: A Military History</u>. Wash, DC: Potomac Books, 2006. 190 p. U27.W66.
                See Chap. 6.

Woodruff, Todd, Kelty, Ryan, & Segal, David R. "Propensity to Serve and Motivation to Enlist Among
        American Combat Soldiers." <u>Armed Forces & Society</u> (Apr 2006): pp. 353-66. Per.

Zimmer, Winfried. "Clausewitz and the Human Dimension of War." <u>Military Review</u> (Mar 1994):
        pp. 51-56. Per.

See also:
-Bibliographies on Combat Psychology in Medical-Mental Health; Desertion in Military Service;
Discipline in Morale; Cohesion in Units; Leadership; Mutiny.

PRE-20TH CENTURY

Anderson, David. "Dying of Nostalgia: Homesickness in the Union Army during the Civil War."
        <u>Civil War History</u> (Sep 2010): pp. 247-82. Per.

Ardant du Picq, Charles J. <u>Battle Studies: Ancient and Modern Battle</u>. [Trans from French]
        Harrisburg, PA: Mil Srv, 1946. 273 p. U102.A7.

Bowman, Allen. <u>The Morale of the American Revolutionary Army</u>. Wash, DC: American Council on
        Public Affairs, 1943. 160 p. E255.B76.

Foner, Philip S. Morale Education in the American Army: War For Independence, War of 1812, Civil
         War. NY: International, 1944. 64 p. U22.F66.

Hess, Earl J. "Refusing to Fight: The Breakdown of Combat Morale in the Civil War." North & South
         (Aug 2006): pp. 48-57. Per.

Maslowski, Pete. "A Study of Morale in Civil War Soldiers." Military Affairs (Dec 1970): pp. 122-26.
         Per.

U.S. Army War College. G-1 Course, 1927-28. Comm No 5. "Historical Study of Morale in Armies."
         ca 60 p. File #341-5, Arch.
                  Army of No VA.

_____. G-1 Course, 1928-29. Comm No 6. "Morale in Armies." 50 p. File #350-6, Arch.
                  Union Army in CW, French in WWI, and AEF.

WORLD WAR I & AFTER

Baron, Barclay. The Back Parts of War: The YMCA Memoirs and Letters of Barclay Baron, 1915 to
         1919. [Edited by Michael Snape] Rochester, NY: Boydell/Church of England Record Society,
         2009. 287 p. D639.Y7.B37.

Baynes, John. Morale, A Study of Men and Courage: The Second Scottish Rifles at the Battle of Neuve
         Chapelle, 1915. NY: Praeger, 1967. 286 p. D547.C25.B29.
                  Comprehensive analysis of an example of steadfastness under fire.

Camfield, Thomas M. "'Will to Win'-The U.S. Army Troop Morale Program of World War I."
         Military Affairs (Oct 1977): pp. 125-28. Per.

Chapman, Paul, & Smith, Ted. A Haven From Hell: Talbot House, Poperinghe. London: Leo Cooper,
         2001. 150 p. D530.C43.

Clayton, Philip B. Plain Tales from Flanders. NY: Longmans, Green, 1929. 167 p. D640.C574.
                  Founder/operator of Talbot House (see Chapman & Smith, cited above).

_____. Tales of Talbot House in Poperinghe & Ypres. London: W. Brendon, 1925. 112 p. D640.C575.

Cozzi, Sarah. "Killing Time: The Experiences of Canadian Expeditionary Force Soldiers on Leave in
         Britain, 1914-1919." MA thesis, U Ottawa, 2009. 176 p. D639.E8.C69.

Durham, Weldon B. Liberty Theatres of the United States Army, 1917-1919. Jefferson, NC:
         McFarland, 2006. 219 p. D639.E8.D87.

Ely, H.E. "Leadership and Morale in War." AWC lecture, Feb 1940. 16 p. Pt 1 of bound 1939-40
         lectures, Arch.

His experiences as a combat commander in AEF.

Foss, Martin H., & McMahan, Bernard S. "The Effect of the Uniform on Morale." AWC paper, Oct 1926. 6 p. File #331A-47, Arch.

Goddard, Harold C. Morale. NY: Doran, 1918. 118 p. U22.G62.

Gulick, Luther H. Morals and Morale. NY: Association Press, 1919. 192 p. UM430.G84.
	Improving AEF morale through work of YMCA.

Hocking, William E. Morale and Its Enemies. New Haven, CT: Yale, 1918. 200 p. U22.H62.

Keene, Jennifer D. World War I. Westport, CT: Greenwood, 2006. 217 p. D570.K44.
	See Chap. 3.

Kellogg, Albert B. "Psychological and Psychiatric Reactions of Troops in Ports of Embarkation During World War I." Typescript, AWC Historical Section, Aug 1942. 4 p. U22.K37.

Knight, H.E. "The Morale of the Regular Army." AWC paper, Mar 1928. 6 p. File #349-21, Arch.

"Our Military System as it Appeared to America's Citizen Soldiers." Camp Devens, MA: HQ, 12th Division, 1919. 45 p. U766.O97.
	Compilation of replies to questionnaire issued to demobilizing division members.

Seidule, James T. "Morale in the American Expeditionary Forces during World War I." PhD dss, OH State, 1997. 273 p. D570.S45.
	Poor, due chiefly to insufficient unit cohesion and disaffected civilian officer corps.

Summerall, C.P. "Morale and Leadership." AWC lecture, Mar 1930. 5 p. File #366A-13, Arch.

U.S. Army. General Staff. Morale Branch. Morale Circulars, 1918-21. ca 175 p. U22U58.1918.M21.

U.S. Army War College. G-1 Course, 1927-28. Committee No 4. "A Psychological Study of Morale in Armies." ca 50 p. File #341-4, Arch.

_____. G-1 Course, 1928-29. Committee No 6. "Morale in Armies." 50 p. File #350-6, Arch.
	Union Army in CW, French in WWI, and AEF.

_____. G-1 Course, 1933-34. G-1 Course, Committee No 7. "Morale." ca 60 p. File #401-7, Arch.
	Studied morale of all major military forces and civilian populations, WWI.

_____. G-1 Course, 1935-36. Committee No 6. "Morale." 121 p. File #1-1936-6, Arch.
	Study based on experiences of US, French, German and British forces during WWI.

Watson, Alexander. Enduring the Great War: Combat, Morale and Collapse in the German and British Armies, 1914-1918. NY: Cambridge, 2008. 288 p. D524.5.W38.

West, Charles. "Infantry Tactical Training and Its Effect on Morale." AWC paper, Oct 1926. 39 p. File #331A-48, Arch.

Winter, Denis. <u>Death's Men: Soldiers of the Great War</u>. London: Penguin, 1978. 283 p. D546.W56.
Examples & analysis of British soldier's morale.

WORLD WAR II ERA

Bernays, Edward L. "Morale: The First Line of Defense." <u>Infantry Journal</u> (May 1941): pp. 32-35.
    Per.

Brasted, Alva J. <u>"AZ You Were!": Messages With Cartoons for Men in the Service</u>. NY: Morehouse-
    Gorham, 1944. 156 p. U22.B72.

Christianson, Thomas E. "The Destruction of the 28th Division in the Huertgen Forest, Nov 1944." In
    <u>Combined Arms...</u>. Ft Leavenworth: CGSC, 1992. pp. 181-90. U260.C66.
        Morale factor analyzed.

Committee of National Research Council on a Textbook of Military Psychology. <u>Psychology for the
    Armed Services</u>. Wash, DC: Inf Jrnl, 1945. 533 p. U22.3.P79.
        See esp Chaps 14 & 15.

Copeland, Norman. <u>Psychology and the Soldier</u>. Harrisburg, PA: Mil Service, 1942. 136 p. U22.C66.

Daddis, Gregory A. "Beyond the Brotherhood: Reassessing US Army Combat Relationships in the
    Second World War." <u>War & Society</u> (Oct 2010): pp. 97-117. Per.

Dollard, John. <u>Fear in Battle</u>. Wash, DC: Inf Jrnl, 1944. 64 p. U22.D64.

Ellis, John. <u>The Sharp End: The Fighting Man in World War II</u>. NY: Scribner's, 1980. 396 p.
    D743.E44.
        See esp Chaps 6 & 8.

Fosdick, Roger B. "A Call to Arms: The American Enlisted Soldier in World War II." PhD dss,
    Claremont Graduate School, 1985. 485 p. D743.F67.
        Based on official Army attitude surveys (Stouffer polls). See esp Chap I.

Jenkins, Douglas J. "Soldier Theatricals, 1940-45." PhD dss, Bowling Green, 1992. 191 p.
    D810.E8.J46.

Kennett, Lee. <u>G.I.: The American Soldier in World War II</u>. NY: Scribner's, 1987. 265 p.
    D769.1.K47.

Kingseed, Cole C. "Restoring the Fighting Spirit." <u>Army</u> (Mar 1996): pp. 48-53. Per.
        Three examples from WWII: Eichelberger, Harmon, Truscott.

Longley, Alfred C. "Why Commanders Should Know About Motivation and Frustration." <u>Military
    Review</u> (Jan 1948): pp. 31-38. Per.

McCarthy, John. "Aircrew and 'Lack of Moral Fibre' in the Second World War." War & Society (Sep 1984): pp. 87-101. Per.
        Cowardice in the RAF.

Macurdy, J.T. The Structure of Morale. NY: Macmillan, 1943. 223 p. U22.M32.

Marshall, S.L.A. Men Against Fire: The Problem of Battle Command in Future War. Wash, DC: Inf Jrnl, 1947. 215 p. UB210.M26.

Meier, Norman C. Mil Psych. NY: Harper, 1943. 395 p. U22.3.M44.
        See esp Chap 3, "Psychological Preparation for Combat: Morale."

Miller, F.W. "Sufficiency of Morale Agencies." AWC paper, Nov 1939. 6 p. File #7-1940-34, Arch.

National Research Council. Psychology for the Armed Forces. Wash, DC: Inf Jrnl, 1945. pp. 325-42. U22.3.P79.

Palmer, Thomas A. "'Why We Fight': A Study of Indoctrination Activities in the Armed Forces." PhD dss, SC, 1971. 220 p. U408.3.P35.

Palmer, W.B. "Morale and Welfare Activities." AWC paper, Nov 1938. 15 p. File #7-1939-32, Arch.

Pulwers, Jack E. "The Information and Education Programs of the Armed Forces: An Administration and Social History (1940-45)." PhD dss, Catholic U, 1983. 466 p. UZ505.P84.

Railey, Hilton H. "Morale of the United States Army: An Appraisal for the New York Times." Report, Wash, DC, 29 Sep 1941. Bound with various enclosures. 230 p. U22.R34.
        Results of his Aug-Sep 1941 investigation, brought to attention of War Dept.

Sparrow, J.H.A. Morale. London: War Office, 1949. 46 p. U22.M672.

Steckel, Francis C. "Morale and Men: A Study of the American Soldier in WWII." PhD dss, Temple, 1990. 405 p. U22.S73.

_____. "Moral Problems in Combat American Soldiers in WWII." Army History (Summer 1994): pp. 1-8. Per.

Stone, Thomas E. "Men, Fear and Panic." Infantry Journal (Sep 1941): pp. 34-39. Per.

U.S. Army War College. G-1 Course, 1937-38. Committee No 5. "Morale." 2 vols. 124 p. File #1-1938-5A, Arch.
        Improving ours and reducing theirs.

U.S. European Command. Historical Division. "Morale and Discipline in the European Command, 1945-49." In the Occupation Forces in Europe Series. Karlsruhe, Germany: 1951. 121 p. D802A1.1945-49.M67.

U.S. War Dept. The Special Service Company: Field Manual 28-105, dated Jan 1944. 59 p.
        MilPub-FM.

_____. Bureau of Public Relations. Women's Interest Sec. The Soldier and His Recreation. Pamphlet,
        1942. 28 p. U766.S646.

_____. Mil Intell Service. Morale-Building Activities in Foreign Armies. Special Series No 11,
        Mar 1943. 59 p. U15.U635.

_____. Morale Branch. Morale Items. Vol. I [incomplete]. Info bulletin, 1 May 1941 -
        1 May 1942. U22.U581.

Weeks, L.B. "War Department Morale Plans for a Major War." AWC paper, Nov 1938. 14 p.
        File #7-1939-45, Arch.

Wesbrook, Stephen D. "The Railey Report and Army Morale, 1941: Anatomy of a Crisis." Military
        Review (Jun 1980): pp. 11-24. Per.

Yarnold, K.W. Lessons on Morale to be Drawn from Effects of Strategic Bombing on Germany. Study,
        Opns Rsrch Office, Johns Hopkins, 4 Oct 1949. 16 p. UB276.Y37.

KOREA & COLD WAR

Alexander, Bevin. Korea: The First War We Lost. NY: Hippocrene, 1986. 558 p. DS919.A63.
                See pp. 396-98 on R&R in Japan, based, apparently, on author's firsthand observations.

Boswell, Charles B. "Army Morale in Combat." AWC Student Paper, Mar 1956. 31 p. Arch.

Compton, Earl D. "Soldier Morale in a Non-Atomic Limited War." AWC student paper, Mar 1955.
        32 p. Arch.

Edwards, Earl W. "Morale--An Overall View." AWC student paper, Mar 1955. 44 p. Arch.

Enakiev, O. "The Morale of American Troops in Korea." Trans from Russian of 1951 Soviet pub.
        DS921.5.P78.E633.

Flanagan, Edward M., Jr. "Hollywood Can't Make Soldiers." Combat Forces Journal (Dec 1955):
        pp. 22-24. Per.
                Critical of entertainment used to raise morale instead of leadership.

Huston, James A. "Tradition Can Help." Combat Forces Journal (Oct 1951): pp. 38-40. Per.

McCown, Hal D. "Development and Maintenance of Morale in the Combat Infantryman." AWC
        student paper, Mar 1955. 29 p. Arch.

Merrill, Jerry E. "Morale and the Garrison Soldier." Master's thesis, U PA, 1968. 69 p. U22.M47.
        Personal analysis of <u>non-combat</u> duty and performance by an experienced serving
        officer.

Slaughter, Donald F. "Morale and Discipline in Combat." AWC student paper, Mar 1955. 42 p. Arch.

Stratta, Maurice D. "Soldier Morale in a Limited Non-Atomic War." AWC student paper, Mar 1955.
        34 p. Arch.

U.S. Dept of Army. Personnel Research Team. "A Preliminary Report on Personnel Research Data
        Obtained in Korea." 2 Mar 1952. ca 50. p. DS921.5.P4.P73.
                See Tab. I.

U.S. Far East Command. Office, Deputy Chief of Staff. "U.S. Troop Conditions in Korea." Part II.
        Typescript, 4 Apr 1947. ca 300 p. UA26.K6.U87.
                Re XXIV Corps

Whitney, Richard W. "Army Morale in Combat." AWC student paper, Mar 1954. 35 p. Arch.

Whittenburg, John A. <u>Psychological Effects of Small Arms Fire on Combat Experienced and Non-
        Experienced Infantrymen</u>. Arlington, VA: Psych Research Associates, 1957. U22.3.W44.

<u>What the 1956 Soldier Thinks: A Digest of Attitude and Opinion Studies Conducted by the Adjutant
        General</u>. S.l.: 1957. 15 p. U22.W52.
                Also 1958 study.

Wilson, Wilbur. "Development and Maintenance of Combat Morale." AWC student paper, Mar 1955.
        43 p. Arch.

<u>VIETNAM WAR ERA</u>

Balkind, Jonathan J. "Morale Deterioration in the United States Military During the Vietnam Period."
        PhD dss, U CA-Los Angeles, 1978. 382 p. DS557.7.P7.B3.

Barclay, Cyril N. "Morale...and the Fighting Man." <u>Army</u> (Jul 1969): pp. 54-61. Per.

Ewell, Julian J. "High Morale in Combat." <u>Military Review</u> (Jun 1982): pp. 19-33. Per.
                Based on his division command experience.

Hottell, John A., III. "Motivation in Combat." <u>Army</u> (Feb 1970): pp. 47-50. Per.

Jordan, Amos A., Jr. "Troop Information and Indoctrination." <u>Handbook of Military Institutions</u>.
        Beverly Hills, CA: Sage, 1971. pp. 347-71. U102.I65.

Libby, Billy W., & Rohrbaugh, Michael. "Talking It Out: Antidote for Company Morale Problems."
        Army (Dec 1972): pp. 39-41. Per.

Olson, Howard C. & Rae, R. Wm. Determination of the Potential for Dissidence in the US Army.
        2 vols. McLean, VA: RAC, 1971. U21.5.O47.
                Based on questionnaires & surveys of 1970-71.

Warsinske, John. Company Command in Vietnam...Oral History Collections. Special Bib 26, Nov 1990.
        ca 250 p. Z6724.H6.U55no26.
                See Sec II, pp. 95-96 (19 pert interviews).

Whiting, Frederick D. "Morale and the Modern Army." Maxwell AFB, AL: Air War College, 1971.
        20 p. U22.W44.

SINCE 1972

Applewhite, Larry W., & Segal, David R. "Telephone Use By Peacekeeping Troops in the Sinai."
        Armed Forces & Society (Fall 1990): pp. 117-26. Per.

Manning, Frederick H. An Investigation Into the Value of Unit Cohesion in Peacetime. Wash, DC:
        Army Inst of Research, 1983. 27 p. U22.3.M36.

Shalit, Ben. The Psychology of Conflict and Combat. NY: Praeger, 1988. 205 p. U22.3.S43.
                By chief Israeli psychologist, 1973 war. See Chap 8.

Stewart, Nora K. "A Cast Study in Cohesion: South Atlantic Conflict, 1982." Military Review
        (Apr 1989): pp. 31-40. Per.
                Morale and unit cohesion underlay success and failure on each side in the Falklands.

U.S. Army CMH. Department of the Army Historical Summary: Fiscal Year….Wash, DC: GPO,
        1975-. ca 200-300 p. each. UA24.A15.
                Standard format by major subjects, also index.

U.S. Army Research Institute for the Behavioral and Social Sciences, Army Personnel Survey Office.
        Operation Desert Storm: Morale, Welfare and Recreation Customer (Soldier) Satisfaction
        Survey, Summary of Results. Alexandria, VA: US Army Research Institute, Army Personnel
        Survey Office, 1991. 15 p. DS79.744.M44.O64.

NOTE: ETYMOLOGY OF MORALE/ESPRIT DE CORPS

Compton, Earl D. "Soldier Morale in a Non-Atomic Limited War." AWC student paper, 1955. pp. 1-4.
    Arch.

Oxford English Dictionary. Vol. VI. Oxford: Clarendon, 1961. p. 654. Ref.

U.S. Dept of Army. Leadership: FM 22-10, dated Mar 1951. pp. 7-8. MilPub-FM.

_____. Military Leadership: FM 22-100, dated Dec 1958. pp. 55-57. MilPub-FM.